

CAP 100 Ranking 2009	CAP 100 Ranking 2008	CAP 100 Ranking 2007	Company	Country	EO held capitalisation million €	Capitalisation million € May 2009	% employee owned	Employees number	LNL listed/non-list	First Plan Year	Branche
1	2	5	Novartis	CH	4.930,9 €	78.235,7 €	6,30	96.717	L	1.990	Pharmaceuticals manufactures
2	1	4	Total	FR	4.489,2 €	95.726,2 €	4,69	96.959	L	1.998	Integrated oil & gas
3	3	6	Mondragon Corporación Cooperativa	ES	3.932,9 €	4.261,0 €	92,30	92.773	NL	1.956	Miscellaneous
4	(5)	(12)	GDF Suez	FR	3.237,6 €	95.140,5 €	3,40	194.920	L	1.994	Diversified utilities
5	4	3	BNP Paribas	FR	3.073,9 €	43.414,4 €	7,08	173.188	L	1.997	Banks
6	26	26	HSBC	UK	2.154,2 €	104.532,5 €	2,06	312.866	L	1.984	Banks
7	8	11	Bouygues	FR	2.067,5 €	10.245,8 €	20,18	145.150	L	1.968	Heavy construction
8	9	12	John Lewis Partnership	UK	1.929,5 €	1.929,5 €	100,00	68.700	NL	1.929	Department stores
9	5	9	Vinci	FR	1.860,5 €	16.606,6 €	11,20	164.057	L	1.993	Heavy construction
10	11	1	UBS	CH	1.811,8 €	29.559,9 €	6,13	77.783	L	1.997	Banks
11	17	18	France Telecom	FR	1.738,2 €	44.765,3 €	3,88	186.049	L	1.992	Diversified telecom operators
12	7	8	Axa	FR	1.683,2 €	25.299,8 €	6,65	109.304	L	1.989	Life insurance
13	13	7	Crédit Suisse Group	CH	1.650,9 €	33.351,7 €	4,95	47.800	L	1.996	Banks
14	6	2	Société Générale	FR	1.619,8 €	20.244,2 €	8,00	163.082	L	1.987	Banks
15	10	14	Deutsche Bank	DE	1.371,6 €	20.742,0 €	6,61	80.456	L	1.974	Banks
16	30	42	Volkswagen	DE	1.342,4 €	69.417,0 €	1,93	369.928	L	1.986	Cars manufacturers
17	14	15	EDF	FR	1.315,9 €	65.261,1 €	2,02	160.913	L	1.992	Electric utilities
18	20	13	Eiffage	FR	1.162,6 €	3.717,0 €	31,28	64.989	L	1.986	Heavy construction
19	22	22	Tesco	UK	1.103,1 €	31.368,2 €	3,52	468.508	L	1.981	Department stores
20	19	21	Saint Gobain	FR	1.085,3 €	12.554,2 €	8,65	209.175	L	1.987	Building materials & equipment
21	28	23	Sanofi-Aventis	FR	1.077,3 €	59.054,2 €	1,82	98.213	L	1.990	Pharmaceuticals manufactures
22	15	10	Crédit Agricole	FR	1.020,7 €	22.653,0 €	4,51	88.933	L	2.001	Banks
23	39	45	Auchan	FR	956,7 €	7.283,0 €	13,14	209.099	NL	1.977	Department stores
24	23	25	Svenska Handelsbanken	SV	946,4 €	8.295,6 €	11,41	10.833	L	1.973	Banks
25	36	33	Colruyt	BE	900,3 €	5.687,1 €	15,83	20.785	L	1.987	Grocery retailing
26	24	24	Safra	FR	836,3 €	3.719,9 €	22,48	54.493	L	1.969	Telecom equipment
27	31	29	Siemens	DE	763,1 €	38.521,8 €	1,98	428.000	L	1.998	Electronics manufacturing & equipment
28	21	16	Lloyds TSB	UK	754,6 €	16.452,7 €	4,59	66.473	L	1.984	Banks
29	18	48	Daimler	DE	728,9 €	26.521,6 €	2,75	273.216	L	1.996	Cars manufacturers
30	25	57	Nokia	FI	728,1 €	48.449,5 €	1,50	125.829	L	1.994	Telecom equipment
31	29	27	Banco Bilbao Vizcaya	ES	702,1 €	32.885,7 €	2,14	108.972	L	1.999	Banks
32	-	-	PGNIG	PL	697,3 €	5.485,9 €	12,71	31.440	L	2.008	Oil & gas services
33	49	43	Essilor	FR	641,2 €	7.148,3 €	8,97	34.320	L	1.972	Other non-durables
34	42	37	GlaxoSmithKline	UK	638,3 €	67.454,2 €	0,95	99.003	L	1.991	Pharmaceuticals manufactures
35	40	34	Schneider Electric	FR	618,2 €	13.130,9 €	4,71	126.481	L	1.994	Electrical products
36	57	60	SAP	DE	600,1 €	37.303,4 €	1,61	51.536	L	2.000	Other software
37	54	61	Unipart	UK	599,7 €	802,2 €	74,75	8.673	NL	1.987	Cars parts manufacturers
38	71	59	Bayer	DE	599,2 €	28.525,2 €	2,10	108.600	L	2.000	Diversified chemicals
39	59	55	Conorzio Veneto Cooperativo	IT	583,1 €	763,6 €	76,36	17.000	NL	1.954	Building, civil engineering
40	37	73	Royal Dutch Shell	UK	573,6 €	113.881,7 €	0,50	102.000	L	1.967	Integrated oil & gas
41	48	409	Lindt	CH	572,7 €	3.403,4 €	16,83	7.712	L	1.999	Other food products
42	55	86	Nestle	CH	553,0 €	103.866,1 €	0,53	283.000	L	2.001	Diversified foods
43	47	49	BP	UK	518,4 €	108.830,1 €	0,48	92.000	L	1.990	Integrated oil & gas
44	44	54	Vodafone	UK	496,5 €	81.533,8 €	0,61	79.097	L	1.988	Diversified telecom operators
45	51	51	Groupes Danone	FR	489,6 €	20.091,5 €	2,44	80.143	L	1.997	Dairy products
46	35	56	OMV	AT	444,2 €	8.076,0 €	5,50	41.282	L	2.000	Oil & gas exploration & production
47	34	44	Voestalpine	AT	438,3 €	3.292,5 €	13,31	41.216	L	2.001	Steel production
48	79	68	Sacmi	IT	413,4 €	541,3 €	76,36	3.658	NL	1.919	Glass & clay
49	65	62	Vivendi	FR	411,6 €	22.183,8 €	1,86	44.243	L	1.998	Diversified media
50	56	71	L'Oréal	FR	407,4 €	33.273,6 €	1,22	67.662	L	1.968	Pers onal care products
51	147	131	Actelion	CH	391,6 €	4.294,4 €	9,12	1.900	L	1.998	Biotechnology
52	130	122	Banco Santander	ES	372,3 €	68.588,6 €	0,54	170.961	L	1.998	Banks
53	50	32	Air France - KLM	FR	366,9 €	2.888,1 €	12,71	106.933	L	1.998	Airlines
54	53	17	Barclays	UK	360,4 €	23.727,5 €	1,52	156.300	L	1.974	Investment banking & brokerage
55	72	185	Syngenta	CH	358,5 €	16.217,0 €	2,21	24.148	L	1.994	Agricultural chemicals
56	80	338	Alstom	FR	345,7 €	12.759,7 €	2,71	71.511	L	1.998	Machinery & equipment
57	58	128	Sampo	FI	338,7 €	7.696,8 €	4,40	7.458	L	1.998	General insurance & other
58	64	176	BG Group	UK	335,8 €	43.944,7 €	0,76	5.854	L	2.000	Oil & gas exploration & production
59	68	149	WPP Group	UK	327,1 €	6.606,7 €	4,95	112.262	L	1.993	Advertising
60	107	244	Roche	CH	326,1 €	85.075,6 €	0,38	80.080	L	2.000	Pharmaceuticals manufactures
61	110	67	Cadbury	UK	319,0 €	8.250,3 €	3,87	54.744	L	1.982	Beverages
62	33	52	Arcelor Mittal	NL	313,6 €	26.904,7 €	1,17	315.867	L	1.998	Steel production
63	16	20	TomTom	NL	307,5 €	570,5 €	53,90	3.498	L	2.003	Wireless communications services
64	45	41	RWE	DE	306,6 €	30.661,1 €	1,00	65.908	L	2.001	Diversified utilities
65	69	74	BASF	DE	299,7 €	25.386,0 €	1,18	96.924	L	1.999	Diversified chemicals
66	38	47	Anglo American	UK	295,6 €	21.675,2 €	1,36	105.000	L	1.990	Mineral extractors - other
67	89	97	Greenwich Leisure	UK	289,1 €	289,1 €	100,00	4.500	NL	1.993	Leisure & entertainment retailing
68	77	203	Unilever NV	NL	285,2 €	29.664,8 €	0,96	87.000	L	1.985	Diversified foods
69	46	31	Renault	FR	279,9 €	6.725,9 €	4,16	129.068	L	1.987	Cars manufacturers
70	106	99	Team Service	IT	274,4 €	359,3 €	76,36	10.000	NL	1.986	Cleaning services
71	84	95	British American Tobacco	UK	272,9 €	38.827,6 €	0,70	96.381	L	1.998	Tobacco products
72	66	78	Philips Electronics	NL	269,6 €	13.263,7 €	2,03	121.398	L	1.991	Appliances & consumer electronics
73	81	93	Air Liquide	FR	267,0 €	16.192,5 €	1,65	43.000	L	1.986	Commodity chemicals
74	114	83	Azimut Holding	IT	266,3 €	926,0 €	28,76	124	L	2.002	Other banking & financial services
75	32	28	Dexia	BE	265,5 €	7.561,0 €	3,51	36.760	L	1.995	Banks
76	103	79	Pernod Ricard	FR	264,3 €	11.701,8 €	2,26	18.975	L	1.993	Beverages
77	76	187	Unilever plc	UK	252,5 €	21.669,0 €	1,17	87.000	L	1.985	Diversified foods
78	86	89	Rols-Royce	UK	252,0 €	6.988,7 €	3,61	39.000	L	1.995	Aerospace/defense - major diversified
79	99	75	Arcadis	NL	230,4 €	666,5 €	35,09	14.101	L	1.987	Engineering & architectural services
80	85	72	Carrefour	FR	230,3 €	20.653,7 €	1,12	495.287	L	1.995	Grocery retailing
81	100	194	Palmer & Harvey, McLane	UK	228,5 €	304,6 €	75,00	3.821	NL	2.002	Miscellaneous wholesale
82	148	76	EADS	NL	228,4 €	9.084,7 €	2,51	118.349	L	2.000	Aerospace/defense - major diversified
83	118	85	Thales	FR	225,5 €	6.338,3 €	3,56	63.248	L	1.998	Aerospace/defense - products
84	102	175	Reckitt Benckiser	UK	224,6 €	21.678,3 €	1,04	24.300	L	1.997	Pers onal care products
85	87	91	Standard Chartered	UK	223,8 €	25.418,7 €	0,88	73.802	L	1.984	Banks
86	61	77	Veolia Environnement	FR	223,8 €	9.673,6 €	2,31	336.013	L	2.000	Water utilities
87	75	186	AB InBev	BE	217,2 €	39.061,3 €	0,56	119.874	L	1.999	Beverages
88	88	82	Diageo	UK	216,5 €	26.759,5 €	0,81	24.270	L	1.991	Beverages
89	-	-	Suez Environnement	FR	214,1 €	6.106,5 €	3,51	65.382	L	1.994	Water utilities
90	62	63	Erste Bank der Oesterr. Sparkasse	AT	209,9 €	5.468,5 €	3,84	52.648	L	1.997	Banks
91	127	206	La Cascina	IT	205,8 €	269,5 €	76,36	6.330	NL	1.978	Restaurants & catering service
92	67	87	Fortum	FI	203,4 €	14.249,4 €	1,43	15.579	L	1.998	Electric utilities
93	137	161	Legrand	FR	201,1 €	3.914,6 €	5,14	34.830	L	1.999	Electrical products
94	96	188	PA Consulting Group	UK	200,7 €	200,7 €	100,00	2.709	NL	nc	Business support
95	112	211	Imperial Tobacco	UK	194,1 €	18.976,0 €	1,02	38.381	L	1.996	Tobacco products
96	252	331	Bankinter	ES	193,8 €	4.157,7 €	4,66	4.483	L	1.998	Banks
97	206	368	STEF-TFE	FR	193,1 €	368,2 €	52,45	14.391	L	1.993	Infrastructure & logistics
98	135	222	Cercostruzioni	IT	188,7 €	247,0 €	76,36	4.450	NL	1.949	Building, civil engineering
99	91	891	Meikur	SL	185,3 €	336,7 €	55,03	5.102	NL	1.990	Other industrial products
100	97	245	LVMH	FR	181,4 €	28.112,6 €	0,65	77.087	L	1.992	Luxury goods & watches