
**Morning session**

**9.00 – 9.30** Welcome and registration

**9.30 – 9.45** Conference opening and welcome speeches
The financial crisis brings new impulses for employee ownership development.
- Henk Kool, Vice-Mayor of the City of The Hague and Former Executive Director of the Netherlands Participation Institute

The exact picture of employee ownership on the threshold of the financial crisis.
- Marc Mathieu, European Federation of Employee Ownership

**10.15 – 11.45** Witnesses – The feeling about employee ownership across Europe
- Max Stelzer, Voestalpine Arbeitnehmer Privatstiftung, Austria
- Dominique Welcomme, Employee Share Plans, Vivendi, France
- Julie Richardson, Executive Director, ifsProShare, United Kingdom
- Jose Mari Luzarrati, Advisor, Mondragon Corporación Cooperativa, Spain
- Kai Krüger Henriksen, Vice-President, Veidekke, Norway
- and other witnesses from various countries

**11.45 – 12.00** The European Employee Ownership Top 100 rankings in 2008
The Top European Companies regarding employee ownership in 2008.
- Marc Mathieu, European Federation of Employee Ownership

**12.00 – 13.00** Political roundtable – Significant progress in several countries. What now for Europe?
- Zvone Zupan, President, Dezap, Slovenia
- Guido Antolini, Advisor, DirCredito, Italy
- Jens Lowitzsch, Professor, Freie Universität Berlin, Germany
- Bartosz Lech, Spokesperson for The European Greens Group
- Ieke van den Burg, Member of the European Parliament, Netherlands

**13.00 – 14.00** Lunch

**Afternoon session**

**14.00 – 16.00** General Meeting of members of the EFES